

**Outline of Testimony of Dr. Hassan Minor, Senior Vice President
and Chief Strategy Officer**

- I. Introduction
 - A. Campus Master Plan as a blueprint for action
 - B. Outgrowth of Self Study, President's Commission on Academic Renewal
 - C. Response to more competitive post-secondary educational marketplace
- II. Campus Plan Objectives
 - A. Improved student campus experience
 - B. Strengthened research capacity to regain Tier I status
 - C. Development of a more sustainable campus
 - D. Enhanced integration in surrounding community
- III. Conclusion

ZONING COMMISSION
District of Columbia

CASE NO. 11-15

EXHIBIT NO. 55

Outline of Testimony
Suzette Goldstein
HOK - AICP, LEED® AP

I. Overview of the Plan

A. Campus Context

- i. Neighborhood Context and Existing Zoning
- ii. Historic Legacy of the Campus
- iii. Existing Buildings and Building Types
- iv. Walking Diagrams

B. Campus Facilities and Space Utilization

- i. Building Use by Academic Program and Existing Space Usage
- ii. Proposed Programmatic Improvements Summary

C. Campus Development Plan

- i. Master Plan Framework
- ii. Georgia Avenue Zones
- iii. Master Plan Overview of Proposed Campus Improvements
- iv. Proposed Zoning Changes and Alley Closures
- v. Proposed Campus Boundary Changes
- vi. Proposed Buildings by Use
- vii. Historic Buildings to Remain
- viii. Building Renovation Plan
- ix. Building Phasing Plan
 - 1. Bryant Street
 - 2. Housing Quad
 - 3. Landscape Plan
 - a. Internal Streetscape Improvement
 - b. Sustainable Site Strategies
 - 4. Howard Place Pedestrian Connection

Outline of Transportation Testimony

Daniel B. VanPelt

Gorove/Slade Associates - P.E., PTOE

- I. Introduction
- II. Campus Plan Transportation Objectives
 - a. Development of existing surface lots
 - b. Growth without additional parking
 - c. More residential on campus
 - d. East-west connectivity
 - e. Improved Transportation Demand Management
- III. Transportation Analysis
 - a. DDOT Scoping and Coordination
 - b. Methodology
 - c. Existing Conditions
 - d. Future Conditions with and without the Campus Plan
- IV. Recommendations
 - a. Parking
 - b. Multimodal
 - c. New Signals
 - d. Great Streets consideration
- V. Conclusion

Outline of Testimony
David Fields
Nelson/Nygaard - AICP

- I. Introduction
 - a. Background on Nelson\Nygaard Consulting Associates

- II. TDM as a Campus Plan Project Element
 - a. Existing Howard University TDM Strategies
 - b. TDM Initiative *in the District*
 - c. National TDM Best Practices
 - d. Howard University TDM Plan

- III. Conclusion

Outline of Testimony of Michael Harris, Chair, Howard University Environmental and Sustainability Council and Co-Chair of the Howard University-Wide Campus Master Plan Steering Committee

- I. Introduction
- II. Institutional Structure
 - A. Howard University Environmental and Sustainability Council
 - B. Office of Sustainability
- III. Progress to Date
 - A. Recycling Program
 - B. Campus wide sustainability initiatives
 - C. Energy Performance Contracting
- IV. Master Plan
 - A. LEED Requirements for Capital Projects
 - B. Landscaping
 - C. Low Impact Development Strategies

Outline of Testimony of Dr. Elaine Heath, Dean of Special Student Services

- I. Introduction
 - A. Overview of responsibilities relating to off-campus housing, including the location and numbers of students living off-campus and the scope of the oversight involved
 - B. Background on types of issues raised
 - C. Responses of the University to issues raised

- II. Development of future off-campus housing infrastructure
 - A. Off-campus housing policy as found in Code of Conduct
 - B. Creation of off-campus student inventory
 - C. Development of a crisis management plan
 - D. Cooperative planning with community around activities that promote wholesome relationships between students and community residents
 - E. Establishment of a website for use by community and students living off-campus

- III. Conclusion

Outline of Testimony of Maybelle Taylor Bennett, Director, Howard University Community Association and Co-Chair of Howard University-Wide Campus Master Plan Steering Committee

- I. Introduction
 - A. Compliance with condition #10 in Order #16330
 - B. Summary of issues addressed with community since 1998
- II. Roles of the Community Advisory Committee (CAC) and the Community Campus Master Plan Task Force (CCMPTF) in Review of the Campus Master Plan
 - A. Composition of CAC and CCMPTF
 - B. Meetings and issues covered
 - C. University leadership and plan consultants' involvement
- III. Campus Plan Presentations Made to the Larger Community
- IV. Summary of Community Concerns and the University's Responses
 - A. Continuation of the CAC
 - B. Existing and future Howard-owned vacant properties
 - C. Conduct of student living in off-campus housing
 - D. Construction management plans
- V. Conclusion